



Gender Pay Gap Report 2018

One Call
INSURANCE

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One Call Insurance Services Limited was founded in 1995 by John Radford (current CEO) initially as a High Street Insurance Broker. By 1999 the business had grown to have 17 high street branches in Yorkshire and North Nottinghamshire. The Company initially achieved local business and grew through marketing in national directories as well as maintaining the High Street presence. In 2003 the success of national marketing enabled the Company to consolidate to 3 offices; at this time One Call employed just 27 staff. In 2009 due to the success of comparison site marketing campaigns One Call expanded rapidly having a presence on four major comparison sites.

At the present time the Company employs over 400 Staff and has been awarded the prestige of being in Insurance Age's Top 20 UK Brokers. Additionally One Call was also a winner at The Insurance Fraud Awards in both 2014 and 2017 and have been a finalist in the British Insurance Awards, and Personal Broker of the Year Awards.

Reminder of requirements

The legislation requires that employees in the UK with 250 employees or more to produce and publish a report on their Gender Pay Gap data each year. This must include:

- Mean and median gender pay gap (based on the hourly rate at 5th April 2018).
- Mean and median bonus pay gap (based on received bonus over the previous 12 months leading up to the 5th April 2018).
- Proportion of men and women receiving a bonus.
- Proportion of men and women in each quartile pay band (considering the proportion of pay received across four equal pay bands by dividing the workforce into 4 equal parts).

The figures presented in this report are expressed as a % where a positive percentage shows a gap in favour of men and a negative percentage shows a gap in favour of women.



Our Values

The success of any organisation and that of its employees depends very largely on the employees themselves, and so we look to our colleagues to play their part as we continue to play ours.

We are committed to the principle of equality and strive to provide equal opportunities across the work place.

We have 5 Core Values that we attribute to our success. All employees are encouraged to work towards successfully achieving and sustaining values through demonstrating the One Call behaviours and delivering a high standard of service every time. Our core values incorporate the way in which we operate as a business and the standards we expect from one another. These values are:

- Building Trust
- Doing the right thing
- Taking ownership
- Delivering with passion
- Continually improving

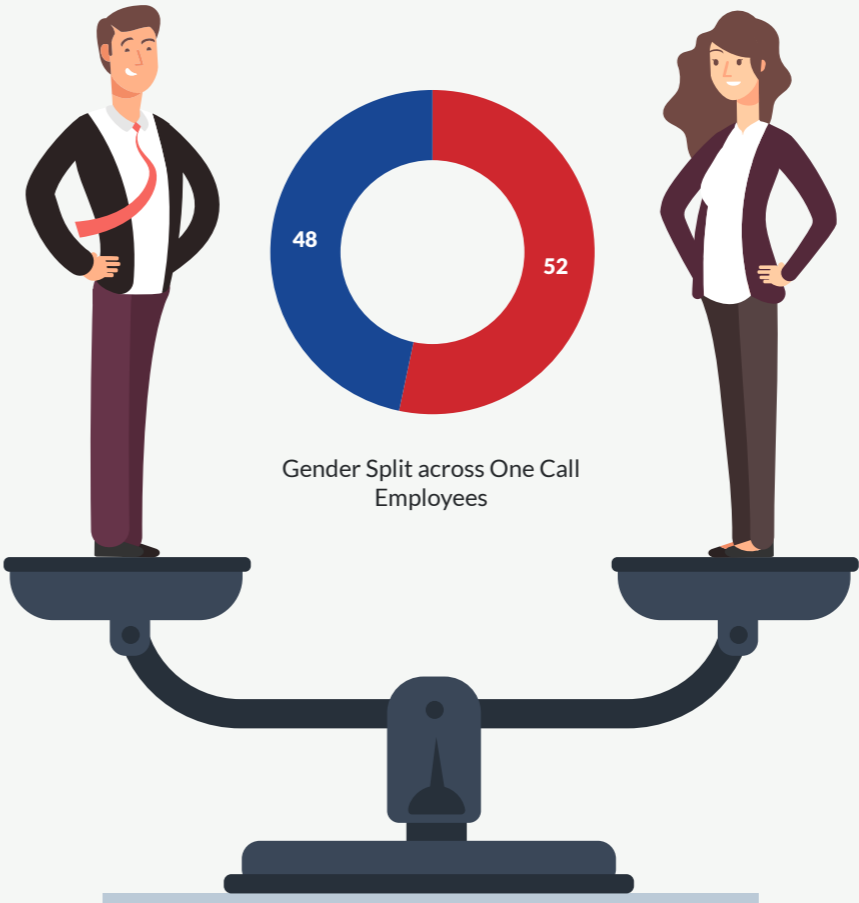
What are our gaps?

As we move into the second year of reporting our gender data, we have committed to understanding and analysing what this data tells us in order to maintain fairness, consistency and transparency. We feel that by monitoring and reporting on this it provides us the opportunity to encourage our employees to meet their full potential.

We have noticed a slight reduction in the mean pay gap however the biggest changes have been noticed for the proportion of all employees receiving a bonus, this is in line with our Treating Customers Fairly policy and to further enhance the consumer focused culture adopted by the firm. The most dramatic change has been in the Median bonus pay gap which has is now -7.2%, we have seen that more women consistently earn a bonus however men were more prominent in the higher bonus quartiles. We have acknowledged that the calculation cannot take into account the individual employee circumstances and therefore part time workers may impact upon the results, however, we recognise the impact this may have and continue to encourage a positive balance in the working lives of our employees.

As is common in many organisations, we have more women occupying Junior roles and more men occupy the senior roles. We have noted that the most recent Women in Finance Charter review from HM Treasury highlights that the average proportion of women holding a senior management position across the sector was 27.9%.

We recognise that there have been areas where the numbers have also declined slightly but are confident that the actions the business has taken and continues to take will develop our inclusive culture and allow us to report more significant changes over time. We recognise across the business that there is little opportunity to change the culture immediately or create immediate opportunities where there is underrepresentation however we are confident that our current practices are fair and consistent and we will continue to drive towards equal distribution.



Gender Split across One Call Employees

Men	48%
Women	52%

Mean pay gap (<i>average</i>)	17.6%*
Median pay gap (<i>middle</i>)	12.1%**

* this has shown a decrease by 1% from 2017
** this has shown an increase of 6.3% from 2017

Bonus

Mean bonus pay gap (<i>average</i>)	25.9%*
Median bonus pay gap (<i>middle</i>)	-7.2%**

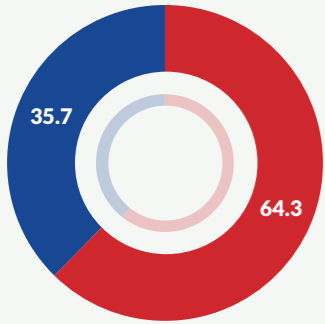
* this has increased from 11.8% in 2017
** this has changed from 3.4% in 2017

Proportion of employees receiving bonus

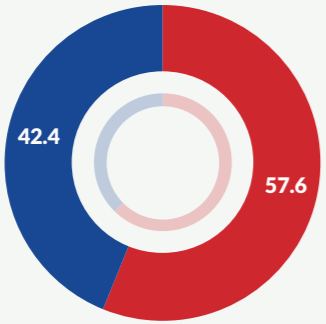
Men (88.2% in 2017)	75.7%
Women (89.4% in 2017)	83%

Pay Quartiles

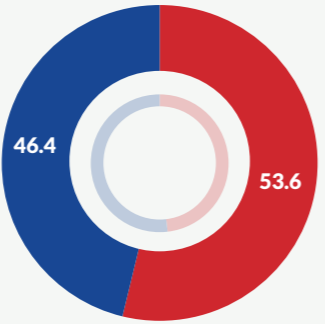
● Males % ● Females %



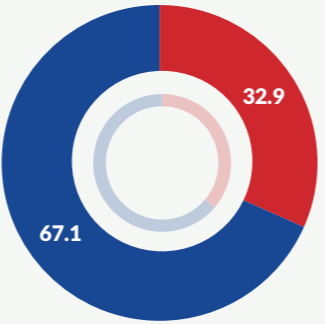
Lower Quartile



Lower Middle Quartile



Upper Middle Quartile



Upper Quartile

2018	35.7%	64.3%
2017	37.5%	62.5%

2018	42.4%	57.6%
2017	36.7%	63.3%

2018	46.4%	53.6%
2017	50.6%	49.4%

2018	67.1%	32.9%
2017	62%	38%

The difference between equal and gender pay

Gender pay is a representation of the average earnings of men and women within an organisation, irrespective of their role or seniority, whereas equal pay is an employee's legal obligation and requires men and women to receive equal pay. This therefore means that it is possible for employers to have a gender pay gap without breaching equal pay provisions.

As a business, we have a gender neutral approach to pay across all roles and at all levels and review and monitor to ensure that we meet this legal and moral obligation.

We will continue to promote equality, diversity and inclusion at One Call Insurance and are committed to continuing to reduce any gender pay gaps year on year.

Our commitment to closing the gap

ACAS say that diversity “can hold the key to fostering new ways of thinking, reaching out to a wider range of customers and growing your business”. Our customers are from a variety of walks of life and we have a strong belief in empathy in the delivery of our customer service, we therefore believe the best way to understand their needs is through variety across the workforce to reflect the customers we serve.

We promote opportunities for all employees and have a range of programmes and progression opportunities that are available to all staff members. This includes a Course of Excellence that members of staff can be nominated for and undertake a structured programme to gain experience across all areas of the business, there are also opportunities for internal progression to management and senior management and the business prides itself on opportunities to promote staff from within. Through this we aim to create a workforce where all employees can thrive and their only limitation can be themselves.

I confirm that the data presented in this report is accurate

Sarah Chadburn
Company Director

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www.onecallinsurance.co.uk

